

# EFFECT



**CEO-interview**  
Arcadis-topman Neil McArthur



**Analyse Hugo Boss**  
Na de winstwaarschuwing



**Europese banken**  
Snakken naar hogere rentes

A large background image showing a close-up of a person's face wearing a white fencing mask with a dark mesh faceplate. The lighting is dramatic, highlighting the texture of the mask and the person's skin.

**1,2 miljard**  
VOOR GEDUPEERDE FORTIS-BELEGGERS